CHARLEVOIX COUNTY COMMUNITY FOUNDATION

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The Charlevoix County Community Foundation is a charitable organization that is dedicated to improving and enriching life for all who live in our area. Founded by a group of local citizens in 1992, the organization has grown to be a valuable resource for our county, distributing millions of dollars in grants over the past twenty-plus years.

WHAT WE DO

With long-term experience in grantmaking and developing relationships with hundreds of nonprofit organizations, we understand how to support and cultivate growth in the communities around us. Each year our grants encourage environmental stewardship, artistic talent, economic growth, health and wellness, youth initiatives, recreation, education, and more.

OUR MISSION

To enhance the quality of life for all citizens of Charlevoix County, now and for generations to come.

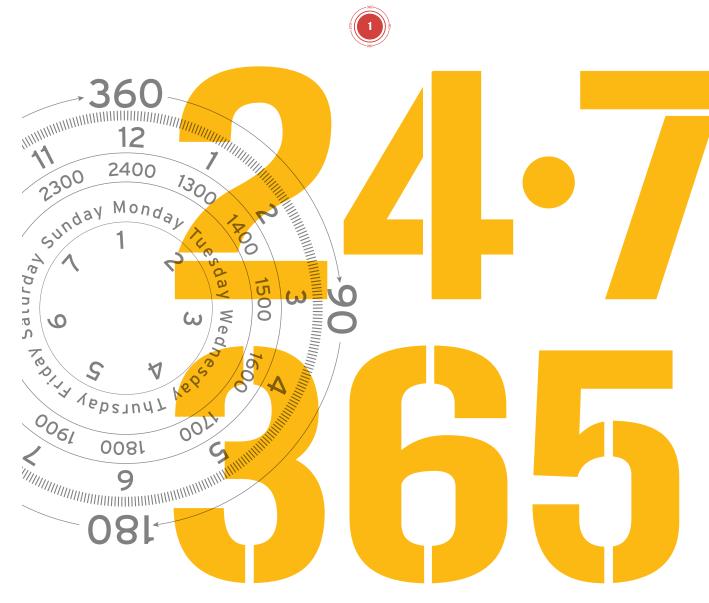
OUR VISION

To be the trustworthy resource for philanthropy by building permanent endowment, addressing needs through grantmaking and providing leadership resources to serve our community.

For good. For ever.

OUR CORE VALUES

INTEGRITY: We will act ethically in every relationship. STEWARDSHIP: We will support and preserve donor intent across generations. EXCELLENCE: We will meet or exceed expectations in all we do. RESPECT: We will honor the dignity and worth of all. LEADERSHIP: We will act as a catalyst and collaborate with others to build a better tomorrow.



No matter which hour of the day, day of the week, or month of the year, we are always putting your donations to work for the good of Charlevoix County. We're constantly building connections, providing grants for valuable programming, and supporting the people and places you care about. Our work never stops; it goes on 24 hours a day, 7 days a week, 365 days a year. With your help, we make good things happen every single day. That's what this report is about.

What it all comes down to is this: there are always more people to serve and more community needs to support. Therefore, we continue to challenge ourselves, expand our vision, and do the most good possible each day. Doing good is something that's worth investing in long term. It's something we've spent 24 years making a top priority for Charlevoix County, and it's something we'll keep doing—today, and every day.



DEAR FRIENDS

One thing we love about living and vacationing up North is the chance to just slow down, take a deep breath, and relax. In summer, we listen to the quiet sounds of wind and water, see the fog rest on the water's edge, and feel the warmth of the summer sun. When fall arrives, we watch colorful leaves swirl in the cool wind, and during winter months, we enjoy the solitude of a snowshoe trek in the woods.

It can be easy to think that life moves at a slower pace here, and yes, sometimes it does. But what never slows down is the good work that's being done by the community foundation, thanks to you. Your contributions keep coming in, and the community foundation grants keep flowing out. Though we may enjoy a feeling of simplicity and ease in the pace of our personal lives, we know that community needs don't stop. Our area nonprofit agencies continually do the work of providing meals for hungry people, starting programs for youth, creating artistic opportunities for all ages, and engaging in so many activities that keep our communities strong and vibrant.

We wanted to put that sentiment into words by creating a phrase that would become a simple motto to help explain our work. After thoughtful deliberation, we chose "Giving Back. Moving Forward." We think it aptly describes the unwavering perseverance that permeates all we do. You can read more about that on the inside back cover of this report. And within the pages of this report, you'll find more stories about all the good work we are able to do—every day—because of your generosity.

This year, 1,054 of you gave nearly \$2.5 million in contributions supporting the work of the community foundation—it's an astounding number, and one that keeps growing. In addition, several of you formalized your commitment to contribute estate gifts to the foundation by joining the Legacy Society. Together, we're laying the groundwork for years of prosperity.

Thank you. Thank you for giving when there are so many other demands on your resources. Thank you for contributing when you could easily choose not to. Thank you for making philanthropy a priority. Thank you for trusting us with your gifts. Thank you for making Charlevoix County a better place. We—and so many others—are ever grateful.

Thank you,

John Kempton

Chairman

Chip Hansen

Chip Hanser President

Iordan River Art Center rac



PM

Every three months, our trustees meet to do the behind-the-scenes work of leading, governing, and guiding the community foundation. In addition to the meetings, trustees gather in committees, share our good work, help us make new friends, and keep us apprised of community needs. Each individual brings a unique combination of experience, skill, talent, and knowledge to the table. We are so fortunate to benefit from their participation.

<mark>m o n d a y</mark> 12pm



t u e s d a y 2pm

Close-up in the Classroom: Little Grants, Big Impact

Step into any Charlevoix County school on a weekday afternoon, and you'll likely find a group of students benefiting from one of our grants. Often a small investment goes a long way to promote learning. At Boyne Falls Public School, a small grant provided elementary students with 11 new Brock Magiscopes. The lightweight, durable, and easy-to-handle microscopes make viewing bugs, sticks, feathers, and dirt as easy as can be due to a special

lumarod illuminator (a plastic rod that draws natural light to the slide area without using electricity). "The students love them," said Nancy Wind, the fourth-grade teacher who applied for the grant. "They ask to use them everyday." Recently the class found pieces of an eagle's nest on a nature walk near the school and used the detachable lens of the magiscope to view the pieces close up.

A second small grant provided an egg incubator that allows students to watch and monitor chicken eggs from incubation to hatching. This year, we awarded 226 grants of less than \$2,000—proving the old adage that "a little bit goes a long way."



PN



w e d n e s d a y 7:30am

Mission-Minded Support

As the morning sun slowly emerges on the horizon, trees begin to glow, and the dew-drenched grass starts to dry; it's a beautiful time of day for a walk through the Postle Preserve, one of the 42 preserves managed by the Walloon Lake Trust and Conservancy. The organization exists to preserve and protect the natural integrity of the Walloon Lake watershed. With more than 2,000 protected acres, there's plenty of open space to explore. A recent foundation grant will allow the agency to expand awareness of its mission by designing a strategic communications plan to develop outreach solutions to broaden its visibility in the community.

We understand that organizations can only be effective in their missions and programming when they also have the funds to strengthen their internal skills and infrastructure. Capacity building grants are one way the foundation commits to ongoing organizational improvement; this year we distributed nearly \$30,000 to eight local agencies to help them grow their organizational capacity, making today's tasks more efficient and tomorrow's vision more attainable.

> Nalloon Lake Trust and Conservancy imployees (L to r): Heather Huffstutler, and protection specialist, and Christine Nedge, executive director, standing here it the Postle Preserve, are grateful for the community foundation's support.

Postle Farm Preserve

Sales -





thursday 5pm

Honoring Hard Work

Thomas Edison may have said it best: "There is no substitute for hard work." But over 100 years later, in the age of smartphones and laptops, where have all the workers gone? They've gone to college in droves, and many of them sit behind desks working in front of computers. Meanwhile, the number of young people studying to become carpenters, builders, welders, plumbers, and other skilled workers has been steadily on the decline. This trend concerned members of the local chapter of the Independent Order of Odd Fellows, a civic group whose origins date back to 18thcentury England. As the group was ending its charter a few years ago, the members had some funds they still wished to utilize for a good cause. Tradespeople themselves, they believed in the value of hard work and decided to set up a scholarship fund that would support students interested in pursuing careers in the skilled trades. "Not everybody can go to college," said IOOF member Melvyn Thayer. "We need people to do the skilled trades and work with their hands."

The Odd Fellows, as they are often called, transferred the fund to the community foundation in November 2014, and the first scholarship was awarded this year to a Boyne City High School graduate who is now studying construction trades in Traverse City. He's in the process of building his own future, thanks to the support of this hardworking group.

In 2015 we distributed 134 scholarships for a total of \$181,269. For more information on this and other available scholarships, or to start your own scholarship fund for students, call us at (231) 536-2440, or visit our website at www.c3f.org.

Members of the Independent Order of Odd Fellows, Dave Arnold (L) and Melvyn Thayer, helped establish a scholarship fund at the foundation that will encourage students interested in learning a trade. Dave is a farmer and a self-employed welder since 1963. Melvyn worked 29 years for the Charlevoix County Road Commission where he "started out with a shovel and ended up as a road foreman." Welder Jesse Brown works at Van Dam Custom Boats in Boyne City.

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f r i d a y 3:20pm

Walk a Mile in My Shoes

After school, students pile into a room filled with running shoes, snow shoes, basketball shoes, golf shoes, high heels, boots, and more. They've come for a meeting of The Shoe Club, a group of students committed to the philosophy of not judging others until you walk a mile in their shoes. The club started eight years ago after Mike Donahue, a powerful speaker, visited East Jordan Public Schools, encouraging students to respect and value those around them. Since then, they've collected shoes from people they admire in all walks of life to display in this room.

When the Youth Advisory Council (YAC) discovered through their needs assessment that bullying still ranked as one of the greatest concerns facing local teens, several council members remembered that powerful speaker and thought it might be time for another visit. Instead of waiting for a grant application to address the issue of bullying, the YAC decided to be proactive. They reached out to Mike Donahue, of R5 Productions, and asked him to return to the area to deliver his message of respect, diversity and the worth of human life at assemblies in every middle school and high school in the county.

The impact of the messages is still being felt, and YAC members attest to a greater sense of unity and encouragement among peers months later. "We really implemented what Mike had to say," said Tim Roback, a senior at East Jordan High School, "We try to remember that you never know what someone has gone through until you walk a mile in their shoes."

Matt Hamilton, social studies teacher at East Jordan High School, started The Shoe Club in 2008 after Mike Donahue's first visit to the area. Students interested in joining the club must read several books and identify 10 personal goals. The group does service projects and also invites people they admire to send in a shoe for display. The collection includes shoes from astronaut Charlie Duke, basketball player Michael Jordan, track star Sanya Richards-Ross, and mand others. Tim Roback, East Jordan High School senior and president of YAC and Kiana Kuhs, Boyne City High School senior and treasurer of YAC helped bring R5 productions to Charlevoix County



RONT (L TO R): LISA HOYT, PATTI MCCREADIE, (ATIE BEAUDOIN ARE COMMITTEE MEMBERS FOR THE Sue DEYOUNG/JUDY EDGER MEMORIAL BREAST CANCER WALK. BACK (L TO R): KIM STEVENS AND GAY PUNG ARE BOTH BREAST CANCER SURVIVORS.

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<mark>s a t u r d a y</mark> 9am

Step by Step and Stride by Stride

Women and their families are tackling breast cancer everyday, and a dynamic fund at the community foundation is helping. The Charlevoix Area Memorial Cancer Fund started in 2002. Since then, it has become a robust source of funding for countywide cancer-related programs. Grants provide equipment and services for cancer patients, free mammograms for qualifying individuals, breast and cervical cancer education and outreach programs, and support for Circle of Strength, a local cancer support group. Over 500 donors support the fund annually, including individuals and businesses who provide monetary and in-kind gifts. Many of those are a part of the Sue DeYoung/Judy Edger Memorial Breast Cancer Walk, which raises money to continually grow the fund.

Since the fund is established through the community foundation, both giving to the fund and granting money to cancer-related causes are easy processes. The fund has distributed 30 grants and over \$74,000 to date. Thanks to your generosity, this fund will continue raising funds, awareness, and support in the ongoing fight to beat breast cancer.

2:30pm

sunday

Timeless Support

Chuck and Trudy Center love their little piece of peace and quiet nestled in the woods not far from Lake Michigan. Chuck, Charlevoix Township supervisor, and Trudy, who owns a salon in Petoskey, moved to the area when they were in their twenties. They, like many others, have built a good life here, one they feel privileged to have. When they learned about the community foundation's Legacy Society through a letter from some acquaintances of theirs, they decided they wanted to participate. "We have been very blessed," said Trudy, "and we would like to see our blessings carried on after we are gone."

The couple met with their financial advisor as well as staff at the community foundation to determine the best option for giving. Since they've both had a lifelong love for animals, they chose to set aside a portion of their estate to create a fund that will support the Charlevoix County Humane Society annually. Every year, when the Humane Society receives a check from the fund, it will also receive a letter reminding them about Chuck and Trudy and their commitment to making a difference for animals in Charlevoix County.

TO LEARN MORE ABOUT THE LEGACY SOCIETY, FIND INFORMATION ON JOINING, OR TO VIEW A LIST OF CURRENT MEMBERS, VISIT OUR WEBSITE AT WWW.C3F.ORG, OR CALL US AT

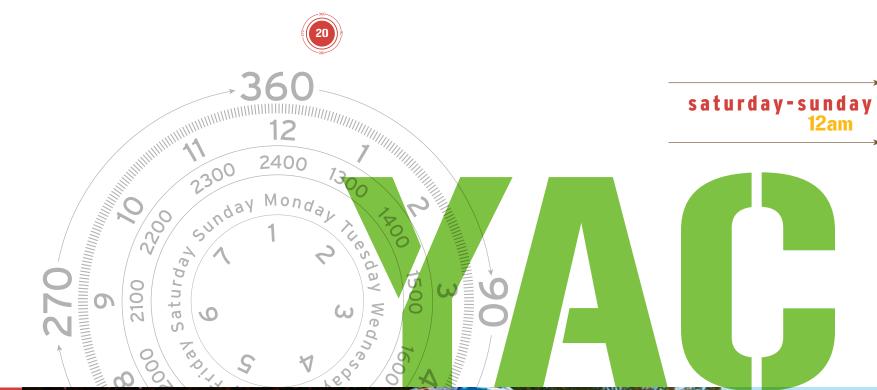




(L TO R) LAURA HANSEN, ACCOUNTANT; MICHELLE NICHOLS, ADMINISTRATIVE Assistant; Maureen Radke, Program Officer; Chip Hansen, President; and Mishelle Shooks, Program Associate.

monday-friday 8am All in a Day's Work Every weekday morning, our staff him With an understanding of communi

Every weekday morning, our staff hits the ground running. With an understanding of community needs and an awareness of what works, they know how to connect the dots between donors and nonprofit agencies, and projects they care about. Experienced, hardworking, and creative, these individuals bridge gaps in community issues, helping to create integrated solutions that serve all segments of society. They're genuinely excited to explore new ways to deepen our daily impact.





Youthful Enthusiasm

Whether they are up all night talking with friends or gathering for a midday ice cream break, youth bring an undeniable energy to everything they do, and its no different with our Youth Advisory Council (YAC) members. These student leaders from Charlevoix County schools come together with a willingness to learn and a desire to do good. They become experts in grantmaking—reviewing proposals, discussing pros and cons, and determining which grants to recommend. This year the Youth Fund distributed \$55,971 in grants to benefit youth county-wide.

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Bernine BRO

Our YAC walked to Marty's Cones and Carry Out in East Jordan for ice cream. **back row (l to r):** Augustus Scheier, Noah Carson, Kiana Kuhs, Josh Lange, Tessa Jones, Montana Thompson, Jordan Herman, Freyah Sizemore, Tim Roback. **front row (l to r):** Jacob Nachazel, Cheyenne Scott, Katie LaFreniere, Kelsi Churchill, Katelynn Wilson, Olya Stebbins. **not pictured:** Auriana Leismer.



Whether its 4 p.m. on a Friday, or midnight on a Monday, you can bet that one of our funds is having an impact somewhere in Charlevoix County. We have funds that support the protection of our local lakes and rivers, funds that let little ballerinas twirl to their hearts content, funds that keep us healthy, and funds that care for furry four-legged friends. Your giving makes it possible for hundreds of programs to take place every day of every year. Thank you.

DESIGNATED

Support the specific organization or program chosen by the donors who create them

Arlene C. Bardy Memorial Scholarship Fund BC/CX Non-Motorized Recreational Trail Fund Bellaire Public Schools Greatest Educational Needs Fund Bellaire Public Schools Athletics/Physical Facilities Fund Boswell Stadium Endowment Fund Maura Brandi MSU Internship Fund* Brookside Cemetery Improvement Fund Capital Improvement Fund Charlevoix Area Community Pool Endowment Fund Charlevoix Area Hospital Staff Education Funds* Charlevoix Canopy Fund Classic Instruments, Inc. Community Fund Ethel W. Coeling Fund Helen Hoffman Collar Memorial Fund Justin Conklin Memorial Fund Crooked Tree District Library-Book Fund E. Darrell Dinwiddie Memorial Fund East Jordan Ambulance Endowment Fund East Jordan Community Auditorium Endowment Fund East Jordan Community Pool Endowment Fund East Jordan Homeless Student Fund East Jordan Rotary Student Exchange Fund

East Jordan & Southern Station Band Shell Maintenance Fund Fuller Road Fund The Gotcha! Fund Ronald W. Haggard Memorial Scholarship Fund Howard Haselschwardt Memorial Fund* James and Evelyn Howell LTC Education Fund* Marina LaBlance Music Education Fund Lake Charlevoix Invasive Species Control Fund* Jack Laucher Outdoor Education Fund Edward B. Leverich Memorial Fund Andrew Lonvo Fund MacArthur Charitable Remainder UniTrust Ruth Schofield McKinney Memorial Fund Mary Glenna Malpass Mission Fund North Central Michigan College Link to Learning Funds Northern Michigan Cross Country/Track Athletes Support Fund Luke Pace Memorial Music Fund Pass-through Fund John & Barbara Polinski Memorial Fund Bill & Esther Porter Fund Postle Farm Preserve Fund* Bob Pung Youth Scholarship Endowment Fund **Recreation Endowment Fund** Rylie Memorial Animal Care Fund Kenneth & Ina Slough Memorial Fund Soar Fund

John B. Smith "Strive" Funds Joan R. & Charles M. Taylor II Endowment Fund-Christ Episcopal Church of Charlevoix Joan R. & Charles M. Taylor, II Endowment-Grandvue Medical Care Facility Fund Veteran's Assistance Fund Watson Field Funds Phoebe Watson First Grade Fund

DONOR ADVISED

Allow donors to be involved in selecting what programs and projects to fund - both here in our community and beyond

Anonymous Anonymous II Anonymous III Marvin & Alberta Beyers Fund Boyne City Booster Foundation - Academic Advancement Fund Boyne City Booster Foundation - Athletics & Sports Complex Fund Boyne City Booster Foundation - Performing Arts Fund Boyne City Rotary Club Fund Boyne City Rotary 22nd Century Fund Chicago Club Funds Cortright Family Community Fund M.J. Costa Funds Charlevoix Area Memorial Cancer Fund The Charlevoix Club Fund Charlevoix Library Fund Charlevoix Rotary Club Fund John & Sue Dixon Fund Emmet-Charlevoix Bar Association Fund Fisher-Cummings Family Fund Victor & Pauline Garmyn Memorial Fund Hanna Family Fund Hansen Family Fund Steve and Anne Hansen Family Fund* Bruce & Joyce Herbert Fund Hestia Women's Giving Circle Fund Hulsman Family Fund Jelinek Northstar Fund Fr. Pierre Charlevoix Knights of Columbus-Council 7172 Endowment Fund Michael R. Koontz Memorial Fund Luther and Mary Kurtz Fund* Barbara G. MacArthur Peace Fund MacKenzie Family Fund Tad & Brenda Malpass Family Fund William E. & Mary S. Malpass Fund Jeff & Anne Miller Fund Burt & Sharon Moeke Family Fund Peak Street Fund PL Fund Polakowski Family Funds John & Barbara Polinski Rotary Fund Nancy & Jeffrey Porter Family Fund Pursel Family Funds Mason & Lynne Rosenthal Family Fund Rotary Club of Charlevoix-Public Schools Auditorium Endowment Fund Serendipity Fund



Effie Hancock Smith Memorial Fund Snyder Family Fund Bonnie Staffel Fund Frank J. & Betty J. Strehl Family Fund The Summer Fund Troutman Family Fund Robert Walker Fund Owen Welsh Cancer Fund James & Sharon White Family Fund Sam & Cass Williamson Fund Denny & Flo Wojan Family Fund Works Family Fund **W-S Wanderlust Fund*** Zonta Club of Charlevoix Area Fund

FIELD OF INTEREST

Address a specific area of concern or cause, chosen by those who establish the fund

John and Laurene Adams Fund Arts and Culture Fund Bovne Area Development Fund Boyne Falls Medical Needs Fund Charlevoix County Substance Abuse Treatment, Prevention, & Education Fund Ethel Coeling Environmental Fund Louanne and Cristy Davis Family Fund Dedoes Family Fund **Diller Family Fund** Kenneth Diller Memorial Fund Healthy Youth & Seniors IMI Community Endowment Fund Industrial Development Fund/East Jordan Lake Charlevoix Watershed Fund Lesser Memorial Fund Phyllis Malpass Medical Needs Fund Father Bill McKeon Memorial Fund Eugene B. Renkiewicz Memorial Fund Sherman Family Fund Stowe Family Fund Towsley Fund Tunison-Garlock Memorial Fund Urgent Needs Fund Wisser-Saworski Endowment for the Arts Youth Fund

GEOGRAPHIC FIELD OF INTEREST FUNDS

Support a variety of projects that benefit their designated communities

Beaver Island Enrichment Fund Boyne City Enrichment Fund Charlevoix Fund East Jordan Enrichment Fund

ORGANIZATIONAL FUNDS

Support the operational, administrative, and programming costs of their designated organizations

B.A.S.E.S. Funds

Beaver Island Community Center Fund Beaver Island District Library Building Fund* Beaver Island Historical Society Fund Beaver Island Rural Health Center Funds Boyne District Library Endowment Fund Camp Daggett Fund Camp Quality Michigan Endowment Fund Challenge Mountain Fund Char-Em United Way Fund Charlevoix Alano Club Fund Charlevoix Area Garden Club Funds Charlevoix Area Hospital Endowment Fund Charlevoix Area Humane Society Funds Charlevoix County 4-H Endowment Fund Charlevoix Historical Society Fund Charlevoix Public Library Operating Endowment Charlevoix Public Library Organizational Fund Charlevoix Schools Foundation Fund Child & Family Services of NW Michigan Fund Crooked Tree Arts Center Cultural Fund Crooked Tree District Library Endowment Fund East Jordan Historical Society Endowment Fund East Jordan Learning Alliance Endowment Fund East Jordan Public Schools Endowment Fund Good Samaritan Family Services Fund Grandvue Endowment Fund Hospice of Northwest Michigan Jordan River Arts Council Building Fund Jordan River Arts Council Fund Jordan Valley District Library Fund Leadership Charlevoix County Endowment Funds* Northern Community Mediation Funds Northwest Michigan Food for Humanity Fund Northwest Michigan Habitat for Humanity Fund Planned Parenthood of West and Northern Michigan, Inc. Raven Hill Discovery Center Fund

Tip of the Mitt Watershed Council Fund Walloon Lake Trust and Conservancy Fund* Women's Resource Center Fund

SCHOLARSHIP FUNDS

Provide educational scholarships and stipends to our area students, in accordance with the guidelines set by donors who establish the funds

21st Century Learning Scholarship Sheila Allen Memorial Scholarship Fund Anonymous Norm and Genevieve Bartlett Scholarship Fund Bellaire Public Schools Student Scholarship Fund Belvedere Scholarship Funds Jeremy and Nicholas Bingham Memorial Scholarship Fund Becky Bos Memorial Scholarship Fund Boyne City Cooperative Scholarship Fund Boyne Falls Polish Festival Memorial Scholarship Fund Boyne Valley Lions "Clive & Ruby Vollick" Scholarship Fund

Bill and Jerry Brady Memorial Scholarship Fund Marion Gardner Brooks Memorial Scholarship Fund Edna Brown Nursing Scholarship Fund David and Joan Burch Scholarship Fund Charlevoix Area Hospital Nursing Scholarship Charlevoix County Farm Bureau Endowment Fund Charlevoix Development Corporation Fund Charlevoix Lions Club Fund Kristen Cleary Memorial Scholarship Fund Mark Clute Mapping Technologies Scholarship Fund Robin Coon Scholarship Fund Robert and L. Georgine Craig Scholarship Fund Colleen Currier-Hart Memorial Scholarship Fund Kenneth Diller Memorial Scholarship Fund Eary/Conrad Family Memorial Scholarship Fund East Jordan Garden Club Fund East Jordan Lioness Scholarship Fund East Jordan Rotary Club Scholarship Fund East Jordan Rotary Opportunity Scholarship Fund East Jordan Rotary Vocational Education

Scholarship Fund*

Ellsworth Community Scholarship Funds Evangelical Lutheran Church Scholarship Fund Alice Garlock Memorial Scholarship Fund Larry R. Gee Memorial Scholarship Fund Christy Gill Memorial Scholarship Fund Harbor Industries, Inc. Fund Elizabeth Griffin Herman Scholarship Fund Laurie Howell Memorial Scholarship Fund R. Loren and Kay Hughes Scholarship Fund I.O.O.F. Vocational Education Scholarship Fund* Teddy Jeffery Memorial Scholarship Fund John D. Juracko Scholarship Fund Ray Kipke Athletic Scholarship Fund Leatha Larsen Memorial Scholarship Fund Lee & Tokoly Charitable Educational Fund Arnold Loper Memorial Scholarship Fund F. Bruce Malpass Memorial Scholarship Fund Marine Corps League-No. MI. Detachment Scholarship Fund

MARSP Scholarship Fund

Marge Ferguson Mayville Memorial Scholarship Fund Shawn McCraney Pay it Forward Scholarship Fund Miss East Jordan Scholarship Pageant Fund Casey & Mark Newville Memorial Fund Peggy Carey Northway Nursing Scholarship Fund Joe Schwem Memorial Scholarship Fund Shepard Family Scholarship Fund Teddy Slough Memorial Music Scholarship Fund Bob Snyder Memorial Scholarship Fund Choice Snyder Family Memorial Scholarship Fund Arthur Taylor Scholarship Fund Walter & Norma Thorsen Memorial Scholarship Fund Mark R. Yager Memorial Scholarship Fund Muriel and Bill Zoulek Memorial Scholarship Fund

SPECIAL PROJECT FUNDS

Beaver Island Historical Society Capital Campaign Fund

Boyne City Pavillion Fund*

Boyne District Library Special Projects Fund Charlevoix County Sheriff's Office Canine Project Fund Charlevoix Fountain of Youth Fund Charlevoix Lake to Lake Multi-Use Trail Fund Charlevoix Schools Foundation-Special Projects Fund Grandvue Terrace and Parks Building and Maintenance Fund

UNRESTRICTED FUNDS

Give us the flexibility to make grants in response to our community's changing needs and priorities

Robert G. Tambellini Administrative Endowment Fund Charlevoix County Community Fund William Ohle Memorial Fund SUN Fund*

*New Fund

With 277 funds, we're certain you'll find something you want to support. All you have to do is return the enclosed envelope with your contribution and designate the fund of your choice. Or, if you'd rather start something new, that's fine too. Starting a fund is a simple process that can be done at any time. Give us a call to learn how easy it is. Whatever your interest, whatever your goal-we're here to help.

FOR COMPLETE LISTS OF OUR DONORS, GRANTS AND SCHOLARSHIPS, VISIT OUR WEBSITE AT WWW.C3F.ORG. 27 29 27 31 2

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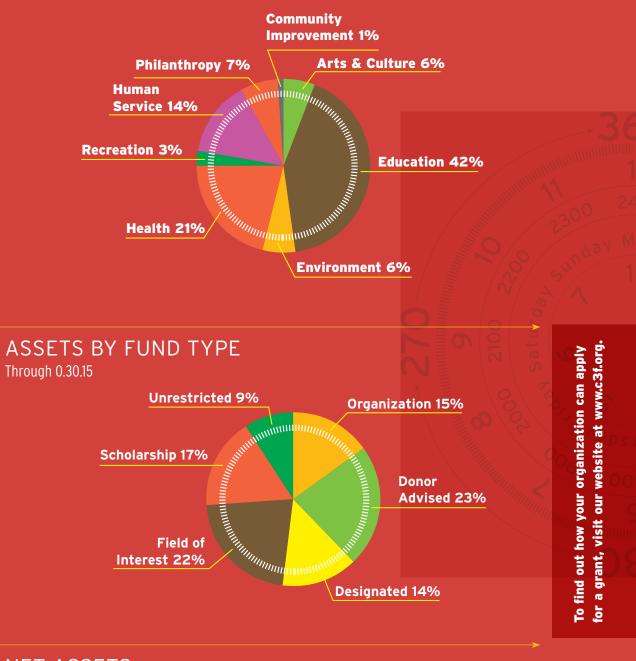
BALANCE SHEET January 1, 2015 - September 30, 2015

CURRENT ASSETS	2015	2014
Cash Investments Amounts receivable Prepaids	2,859,487 25,227,670 270,145 3,076	2,532,657 26,142,712 250,901 2,617
Total current assets	28,360,378	28,928,887
PROPERTY AND EQUIPMENT Land Building Leasehold Improvements Office furniture and equipment Less accumulated depreciation	69,585 439,190 0 93,136 (63,202)	69,585 439,190 0 93,136 (40,708)
Total property and equipment	538,709	561,116
Total assets	28,899,087	29,490,003
LIABILITY AND FUND BALANCE CURRENT LIABILITIES Grants payable Special project liability Other liability	628,400 395,821 108,081	523,574 23,631 110,230
Total current liabilities	1,132,302	657,435
FUND BALANCE Fund balances	27,766,785	28,832,568
Total liabilities and fund balance	28,899,087	29,490,003

STATEMENT OF ACTIVITIES January 1, 2015 - September 30, 2015

REVENUE AND OTHER SUPPORT	2015	2014
Contributions Investment income Realized and unrealized gains Administration fees Other income	980,849 233,094 (1,446,104) 337,562 2,305	1,237,227 194,823 407,044 328,956 2,160
Total revenue and other support	107,706	2,170,210
EXPENSES Grants and scholarships Operating Capital Improvement Other expenses	1,449,853 315,123 0 424,118	1,517,125 279,866 125 415,756
Total expenses	2,189,094	2,212,872
Revenue less expenses	(2,081,388)	(42,662)
Fund balance, January 1	29,848,174	28,875,230
Fund balance, September 30	27,766,786	28,832,568

GRANTS BY PROGRAM AREA Through 0.30.15







Our audited financial statements and IRS form 990 are available at www.c3f.org.

THE TIME IS NOW

Today is just as good a day as any to give a gift that will do good. Take some time to think about how you can make a difference and where you want to have the greatest impact. We're here to talk with you about options as well as help you take care of the details. The process is simple; the results are remarkable.

WAYS TO GIVE

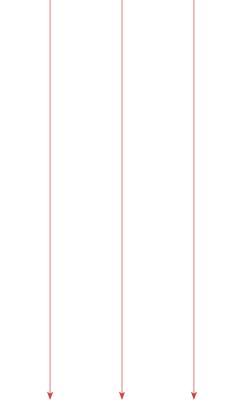
- Designate your gift to support one or more specific nonprofit organizations in our community.
- Earmark your donation to address an issue you're concerned about, for example: health, education, or the environment.
- Make an unrestricted gift that can be used to address a variety of community needs as well as changing or emerging issues.
- Direct your gift to one of our foundation's existing funds that best matches your charitable interests.
- Start your own fund to carry out your personal philanthropic ideals.
- Include a gift to the foundation each year as part of your charitable giving.
- Remember the community foundation with a charitable bequest in your will or estate plan.
- Honor or memorialize a friend or loved one by making a gift in their name.
- Create a planned gift such as a charitable annuity or trust that will benefit the community while paying you an income during your lifetime.

FOR MORE DETAILS ON GIVING, VISIT OUR WEBSITE AT WWW.C3F.ORG, OR CALL US TO LEARN MORE, (231) 536-2440.



Giving Back. Noving Forward.

At the Charlevoix County Community Foundation, we're always giving back-to our community, our region, and our world. We give you the opportunity to give back as well, through multiple avenues to support existing funds or to start new funds dedicated to particular causes or organizations you care about. We're also always moving forward-toward the future, toward new ideas and initiatives, toward strategic support that will make a positive difference in Charlevoix County and beyond, both now and forever. We invite you to join us, to give back while moving forward, to make lasting investments that inspire, enrich, and sustain this place we all love.



For more information, contact us: Charlevoix County Community Foundation 301 Water Street P.O. Box 718 East Jordan, MI 49727 231.536.2440 info@c3f.org www.c3f.org.

For good. For ever.™



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For good. For ever.