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TODAY, WITH 26 YEARS BEHIND US AND FOREVER TO GO, WE'RE BUILDING MOMENTUM FOR THE FUTURE. A SMALL GROUP OF INDIVIDUALS COMMITTED TO A LARGER GOAL. WE'VE WORKED TOGETHER TO BUILD THE COMMUNITY FOUNDATION. EACH GIFT, EACH GRANT, EACH PROJECT, EACH VOLUNTEER, EACH NEW IDEA HAS PUSHED US INTO A NEW LEVEL OF GROWTH AND IMPACT.

## WHAT DOES THE FUTURE HOLD?

**MORE LISTENING.** MORE LEARNING. MORE CONNECTING. MORE COLLABORATING. MORE MOVING FORWARD. MOMENTUM.

### WE CAN'T WAIT TO SEE WHERE IT TAKES US.







Chip Hansen, President

Jack Poindexter (L), Board Chair

#### Dear Friends.

As we write this, the winds are blowing across Lake Charlevoix preparing us for the season to come. This is one of our favorite times of year because we have the opportunity to reflect on the ways that you have been giving back and the ways that we are moving forward. Over the course of the year, we have turned the corner from our first quarter century into our second. While the first 25 years will most likely be remembered for our establishment and initial growth, we are looking at the next 25 years to ensure the Community Foundation will grow to become exactly the kind of philanthropic resource the community needs and deserves.

We continue to focus on our mission and vision, and this report highlights several of the opportunities we have had this year to support innovative programs and enhance people's lives throughout Charlevoix County.

We don't know what the needs will be 25 years from now, but we are excited that the Community Foundation will still be here, making a difference close to home.

Your support fuels the Community Foundation's momentum. We appreciate...you.

Chip Hansen Chip Hansen President Remulation

**COLLECTIVE STRENGTH** LEARNING LEADERSHIP TOGETHER

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\$800 Juna Salad

Josephine Roberts (L), Walloon Lake Trust and Conservancy/Walloon Lake Association and Courtney Sumpter, Northern Michigan Equine Therapy, compare notes at Boyne City Bakery. The two are part of the Leadership Learning Lab program for nonprofit leaders that was funded in part by the Charlevoix County Community Foundation. fter three years of planning, the first Leadership Learning Lab series is underway. Eleven northern Michigan community foundations partnered with the Frey Foundation and NorthSky Nonprofit Network to plan this eight-month long professional development series that connects nonprofit executive directors through leadership training sessions. The Charlevoix County Community Foundation played a lead role in coordinating this program and is proud to support the Charlevoix-Emmet cohort.

Each cohort of the program--which spans 21-counties--meets monthly. "Our goal is to create adaptive leaders who can work together to address unique community needs," explained Chip Hansen, President of the Charlevoix County Community Foundation.

Josephine Roberts, Executive Director of Walloon Lake Trust and Conservancy/Walloon Lake Association, and member of the Charlevoix-Emmet cohort appreciates how her professional network has expanded through the program. "The program has given us so many tools that we can use," she said. "And the relationships we're building will help us in the future, too."

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# **EXPONENTIAL IMPACT** MULTIPLE AVENUES FOR GROWTH

The one acre garden on the property of the Charlevoix County Jail produces more than beautiful tomatoes, peppers, cucumbers, and beans. It's bounty includes countless benefits to community members and inmates.

Sheriff Chuck Vondra started the garden nine years ago in an effort to reduce food costs and teach inmates valuable skills. The project is now a model for other jails across the state.

Inmates plant and cultivate the garden, then harvest the produce for their meals or preserve it for use in winter months. Excess is donated to local food pantries and senior centers. In the past, watering has been an expensive and time consuming process. A grant from the Community Foundation provided a new well and irrigation to decrease expenses and increase yield. Last year, the produce harvested was valued at \$32,000.

"Everything we do through this program is a positive: growing vegetables, helping feed the inmates, but also giving, learning how to be gracious, and teaching skills the inmates can take out of here to make a living," said Sheriff Vondra. "I can think of a million good outcomes of this program and not one bad one."



# FUTURE POTENTIAL FORWARD-THINKING

an and Martha Mishler may not have always lived in Charlevoix County, but they call it home today. In fact, that is one of the reasons they wanted to include the Community Foundation in their estate plan. The couple moved to the area full time in 2005, and have since settled into a full life here.

Dan is very involved with the Lake Charlevoix Association, where he can put his education in aquatic biology to good use. Martha is an active Rotarian in Boyne City, a busy real estate agent, and a lover of companion pets. Previously, Dan taught chemistry and Martha taught second grade in Hartland, Michigan. As teachers, they were very dedicated to their students: "We grew used to doing what needed to be done for the kids," said Dan. "That habit of giving time and attention persists."

By including the Community Foundation in their estate plan, Dan and Martha will help local people, protect the environment, and provide for animals. Their decision today provides great potential for the future of Charlevoix County.

### LEAVE A LEGACY THROUGH THE COMMUNITY FOUNDATION

state gifts, also called planned, future, or deferred gifts, are meaningful arrangements an individual or couple can make in support of causes and places they care about most. Estate gifts can be made without impacting your current finances and after other gifts—including those to family members. Here's how:

- Indicate a general gift to the Charlevoix County Community Foundation in your estate plan, such as a provision in your will or trust or naming the Community Foundation as a beneficiary of a retirement account.
- Meet with Community Foundation staff so that we can learn about what issues are important to you and how you hope to make a difference with your estate gift.
- Complete an agreement that outlines how your estate gift will be applied to meet your charitable goals when the gift is received.
- 4. Consider whether you would like to join the Legacy Society, which recognizes and thanks individuals and couples who have named the Charlevoix County Community Foundation as a beneficiary of any type of estate gift.

When enough members of our communities decide to give, resources can grow exponentially. When the Community Foundation grows, our communities benefit. Your gifts keep the momentum going, pushing us into more grantmaking, more collaboration, and more impact!

### LEGACY Society Members

\*Legacies Remembered

Bill and Maxine Aten Peggy and Norman Banghart\* Paul and Patricia Brewer Sandra Laucher Button R.J. Button Chuck and Trudy Center Margaret Grace Cleary\* Ethel W. Coeling\* Rod and Michelle Cortright Mike and Rhea Dow Colleen Currier-Hart\* Andrea A. and John C. Deane Family Endowment Roger C. Faculak and Miriam K. Ferrell Jim Ferguson John M. and Hilda C. Frey Jon B. and Lisa Mower Gandelot Shirley J. Gibson Tom and Ann Hanna Chip and Laura Hansen Bruce and Joyce Herbert Jim and Evelyn Howell Joe and Karen Kimmell Charles R. and Susan S. Kinnaird Wally Klein

Anonymous (11)

Bruce and Barbara MacArthur\* Fred and Barbara Malpass John McLeod and Josette Lory Paul and Linda Michael Jeff and Anne Miller\* Daniel J and Martha Pixley Mishler Dr. Raymond H. Murray\* Lance\* and Kathy Parker Jack and Danielle Poindexter Kenneth and Shirley Polakowski John L. and Barbara L. Polinski\* Gay Pung Al and Patsy Ranger Herman and Dolores Rasch\* Larry and Elaine Roth\* Jim and JoEllen Rudolph Arthur B. Saworski\* Dave and Ruth Skop John and Marjorie Smith\* William K. Steger Mike and "Ralph" Stowe Bennie von Hellens Tim and Amy Wieland John and Trudy Works\* Todd and Pam Wyett

# WAYS TO GIVE

CRITICAL MA

**MAKE A GIFT** to the Community Fund that can be used to address a variety of community needs, now and in the future.

**DIRECT YOUR GIFT** to one of the Community Foundation's existing funds that best matches your charitable interests.

START YOUR OWN FUND to achieve your charitable goals.

**HONOR OR MEMORIALIZE** a friend or loved one by making a gift in their name.

### **REMEMBER THE COMMUNITY FOUNDATION** with a legacy gift in your will or trust.

For more details on giving, visit our website at www.c3f.org, or call us to learn more, (231) 536-2440.

For a complete list of donors, grants, and scholarships, please visit our website: www.c3f.org.

#### **FRONT ROW:** Jayde Fazio

MIDDLE ROW L TO R: Katie Harmeling, Elsie Burton, Sarah Sterling, Daniel Powers, Paige Pemble, Aubrie Sparks

#### BACK ROW L TO R:

Hannah Thumser, Augustus Scheier, Cheyenne Scott, Elisha Richards, Benjamin Lentz, Kate Klinger, Eden Vrondran

**NOT PICTURED:** Nathan Newman

wenty-five years ago, we established an endowed \$1 million Youth Fund through generous support from local donors, the W.K. Kellogg Foundation, and the Frey Foundation. Through the years, Charlevoix County youth on our Youth Advisory Committee have awarded grants using the earnings from that fund to support area projects that benefit their peers. This year, the total of the grants awarded surpassed the \$1 million mark!

Imagine spending money year after year to support the things you care about, but instead of depleting your account, the balance actually grows. That's the power of endowment, and that's exactly what has happened with the Youth Fund. Future Youth Advisory Committees will still have thousands of dollars per year to grant for years to come—the Youth Fund has a current balance of \$1,140,000.

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# **PERPETUAL MOTION** GIVING THAT WON'T STOP

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#### COMMUNITY GRANTMAKING FUNDS

Respond to community needs and opportunities both now and in the future

The Community Fund

Alyce Lesser Fund for the Community Arts and Culture Fund Ethel Coeling Environmental Fund

 Tunison-Garlock Fund for the Environment Health Fund

Towsley Fund for Health

Owen Welsh Fund for Health
 Urgent Needs Fund

Youth Fund

#### Cliff and Beth Bye Fund for Youth

- Bob and Gay Pung Fund for Youth
- Towsley Fund for Youth
- Tunison-Garlock Fund for Youth
  Beaver Island Enrichment Fund
- John and Laurene Adams Fund for Beaver Island

Boyne City Enrichment Fund • Louanne and Cristy Davis Fund for Boyne City

Charlevoix Enrichment Fund East Jordan Enrichment Fund

Robert and Beverly Walker Fund for East Jordan
 Harry and Phoebe Watson Fund for East Jordan
SUN Fund

### DESIGNATED FUNDS

Provide donors with a tool to make a specific local impact, managed and distributed by the Community Foundation

Arlene C. Bardy Memorial Scholarship Fund Bellaire Public Schools Enrichment Fund Boswell Stadium Endowment Fund Boyne Falls Medical Needs Fund Maura Brandi MSU Internship Funds Brookside Cemetery Improvement Fund Bethel Joann Bye Memorial Fund

Charlevoix Area Community Pool Endowment Fund Charlevoix Canopy Fund Charlevoix County Sheriff's Office Canine Project Fund City of East Jordan Recreational Endowment Fund Classic Instruments, Inc. Community Fund Ethel W. Coeling Fund Helen Hoffman Collar Memorial Fund The Community Foundation has a wide range of funds that provide for various needs around the community and beyond. Find a cause you care about and contribute to an existing fund that addresses that need. Start your own fund to support the organizations and activities that you feel strongly about. Or give to our Community Fund, which supports areas of greatest need.

Justin Conklin Memorial Fund

Crooked Tree District Library-Book Fund E. Darrell Dinwiddie Memorial Fund East Jordan Community Auditorium Endowment Fund East Jordan Community Pool Endowment Fund East Jordan Homeless Student Fund East Jordan Rotary Student Exchange Fund East Jordan & Southern Station Band Shell Maintenance Fund The Gotcha! Fund Ronald W. Haggard Memorial Scholarship Fund Howard Haselschwardt Memorial Fund James and Evelyn Howell LTC Education Fund Jordan Valley EMS Authority Endowment Fund Marina LaBlance Music Education Fund Lake Charlevoix Invasive Species Control Fund Jack Laucher Outdoor Education Fund Edward B. Leverich Memorial Fund Andrew Lonyo Fund Bruce and Barbara MacArthur Fund Ruth Schofield McKinney Memorial Fund

#### Mt. McSauba Recreational Area Fund

Mary Glenna Malpass Mission Fund North Central Michigan College Link to Learning Funds Luke Pace Memorial Music Fund John & Barbara Polinski Memorial Fund Bill & Esther Porter Fund Postle Farm Preserve Fund Rylie Memorial Animal Care Fund Kenneth & Ina Slough Memorial Fund Soar Fund John B. Smith "Strive" Fund Joan R. & Charles M. Taylor II Endowment Fund Christ Episcopal Church of Charlevoix Joan R. & Charles M. Taylor, II Endowment Grandvue Medical Care Facility Fund

#### DONOR ADVISED FUNDS

Allow donors to be involved in selecting what organizations and projects to fund—both in our community and beyond

Anonymous (3) Boyne City Rotary Club Fund Boyne City Rotary 22nd Century Fund Chicago Club Funds Cortright Family Community Fund M.J. Costa Funds

Charlevoix Area Memorial Cancer Fund The Charlevoix Club Fund Charlevoix Public Library Fund Charlevoix Rotary Club Fund Diller Family Fund John & Sue Dixon Fund Fisher-Cummings Family Fund William Frey Charitable Funds Victor & Pauline Garmyn Memorial Fund Hanna Family Funds Hansen Family Fund Steve and Anne Hansen Family Fund Bruce & Joyce Herbert Fund Hestia Women's Giving Circle Fund Perry Irish Hodgson Charitable Funds Hulsman Family Fund IMI Community Endowment Fund Jelinek Northstar Fund Keane Family Fund Fr. Pierre Charlevoix Knights of Columbus-Council 7172 Endowment Fund Luther and Mary Kurtz Fund Barbara G. MacArthur Peace Fund Tad & Brenda Malpass Family Fund William E. & Mary S. Malpass Fund McLeod-Lorv Charitable Fund Jeff & Anne Miller Fund Burt & Sharon Moeke Family Fund PL Fund Jack and Danielle Poindexter Family Fund Polakowski Family Funds John & Barbara Polinski Rotary Fund C & S Porter Fund Nancy & Jeffrey Porter Family Fund Pursel Family Funds **David and Diane Reid Charitable Fund** Mason & Lynne Rosenthal Family Funds Rotary Club of Charlevoix-Public Schools Auditorium Endowment Fund Serendipity Fund Sherman Family Fund Effie Hancock Smith Memorial Fund Snyder Family Fund Bonnie Staffel Fund Stowe Family Fund Frank J. & Betty J. Strehl Family Fund The Summer Fund Troutman Family Fund W-S Wanderlust Fund James & Sharon White Family Fund Sam & Cass Williamson Fund Denny & Flo Wojan Family Fund Works Family Fund Zonta Club of Charlevoix Area Fund

### FIELD OF INTEREST FUNDS

Address an area of concern or a cause, applied by the Community Foundation

Dedoes Family Fund Kenneth Diller Memorial Fund Industrial Development Fund/East Jordan Lake Charlevoix Watershed Fund Phyllis Malpass Critical Needs Fund Father Bill McKeon Memorial Fund Eugene B. Renkiewicz Memorial Fund Veterans Assistance Fund Wisser-Saworski Endowment for the Arts

#### **ORGANIZATIONAL FUNDS**

Support the operational, administrative, and programming costs of local organizations

B.A.S.E.S. Funds

Beaver Island Christian Church Funds Beaver Island Community Center Fund Beaver Island Cultural Arts Association Funds Beaver Island District Library Building Fund Beaver Island Historical Society Fund Beaver Island Rural Health Center Funds Boyne City Booster Foundation - Performing Arts Fund Boyne District Library Endowment Fund Camp Daggett Fund Challenge Mountain Fund **Challenge Mountain Spirit Day Camp Fund** Char-Em United Way Fund Charlevoix Alano Club Fund Charlevoix Area Garden Club Funds Charlevoix Area Humane Society Funds Charlevoix County 4-H Endowment Fund Charlevoix Historical Society Fund Charlevoix Historical Society Preservation Funds Charlevoix Public Library Operating Endowment Charlevoix Public Library Organizational Fund Child & Family Services of NW Michigan Fund City of East Jordan - Perpetual Care Fund Create Community Arts Studio Funds (CREATE) Crooked Tree Arts Center Cultural Fund Crooked Tree District Library Endowment Fund East Jordan Historical Society Endowment Fund East Jordan Learning Alliance Endowment Fund East Jordan Public Schools Endowment Fund Good Samaritan Family Services Funds Grandvue Endowment Fund Hospice of Northwest Michigan Fund Joppa House Funds Jordan River Arts Council Building Fund Jordan River Arts Council Fund Jordan Valley District Library Fund Keep Charlevoix Beautiful Funds Leadership Charlevoix County Funds Munson Healthcare Charlevoix Hospital **Endowment Fund** Northern Community Mediation Funds Northwest Michigan Food for Humanity Fund Northwest Michigan Habitat for Humanity Fund Planned Parenthood of West and Northern Michigan, Inc. Raven Hill Discovery Center Fund **Rayder Enrichment Foundation Funds** Charles Minor Taylor III Memorial Endowment Fund -**Tip of the Mitt Watershed Council** 

Tip of the Mitt Watershed Council Fund Walloon Lake Trust and Conservancy Fund Women's Resource Center Fund

### SCHOLARSHIP FUNDS

Provide educational scholarships to area students based on guidelines set by donors who establish the funds

Sheila Allen Memorial Scholarship Fund Norm and Genevieve Bartlett Scholarship Fund Beaver Island 21<sup>st</sup> Century Kitty McNamara Scholarship Fund Belvedere Scholarship Funds Jeremy and Nicholas Bingham Memorial Scholarship Fund Becky Bos Memorial Scholarship Fund Boyne City Cooperative Scholarship Fund Boyne Falls Polish Festival Memorial Scholarship Fund Boyne Valley Lions "Clive & Ruby Vollick" Scholarship Fund

Bill and Jerry Brady Memorial Scholarship Fund Marion Gardner Brooks Memorial Scholarship Fund Edna Brown Nursing Scholarship Fund David and Joan Burch Scholarship Fund Charlevoix County Farm Bureau Endowment Fund Charlevoix Development Corporation Fund Kristen Cleary Memorial Scholarship Fund Mark Clute Mapping Technologies Scholarship Fund Robin Coon Scholarship Fund Robert and L. Georgine Craig Scholarship Fund Colleen Currier-Hart Memorial Scholarship Fund Kenneth Diller Memorial Scholarship Fund Earv/Conrad Family Memorial Scholarship Fund East Jordan Garden Club Fund East Jordan Rotary Club Scholarship Fund East Jordan Rotary Opportunity Scholarship Fund East Jordan Rotary Vocational Education Scholarship Fund

Ellsworth Community Scholarship Funds Alice Garlock Memorial Scholarship Fund Larry R. Gee Memorial Scholarship Fund Christy Gill Memorial Scholarship Fund **Buck and Shirley Golovich Scholarship Fund** Harbor Industries, Inc. Fund

Elizabeth Griffin Herman Scholarship Fund Laurie Howell Memorial Scholarship Fund R. Loren and Kay Hughes Scholarship Fund Industrial Magnetics Memorial Scholarship Fund I.O.O.F. Vocational Education Scholarship Fund Teddy Jeffery Memorial Scholarship Fund John D. Juracko Scholarship Fund Ray Kipke Athletic Scholarship Fund Leatha Larsen Memorial Scholarship Fund Lee & Tokoly Charitable Educational Fund Arnold Loper Memorial Scholarship Fund F. Bruce Malpass Memorial Scholarship Fund Marine Corps League-No. Ml. Detachment Scholarship Fund MARSP Scholarship Fund Marge Ferguson Mayville Memorial Scholarship Fund Shawn McCraney Pay it Forward Scholarship Fund Miss East Jordan Scholarship Pageant Fund Munson Healthcare Charlevoix Hospital Nursing Scholarship Fund Munson Healthcare Charlevoix Hospital Staff

Education Fund Casey & Mark Newville Memorial Fund Peggy Carey Northway Nursing Scholarship Fund Joe Schwem Memorial Scholarship Fund Shepard Family Scholarship Fund Teddy Slough Memorial Music Scholarship Fund Bob Snyder Memorial Scholarship Fund Choice Snyder Family Memorial Scholarship Fund Pete Spieles Cross Country Scholarship Fund Arthur Taylor Scholarship Fund Walter & Norma Thorsen Memorial Scholarship Fund Mark R. Yager Memorial Scholarship Fund Muriel and Bill Zoulek Memorial Scholarship Fund

### SPECIAL PROJECT FUNDS

Help civic groups launch a new project, assist organizations during start-up, or address a time-specific community need

Beaver Island Historical Society Capital Campaign Fund Boyne City Pavilion Fund Boyne District Library Special Projects Fund Grandvue Terrace and Parks Building and Maintenance Fund Hayes Township Camp Sea-Gull Improvement Fund

### **ADMINISTRATIVE FUND**

Support the Community Foundation's long-term operating costs

Robert G. Tambellini Administrative Endowment Fund

New Funds created 10.1.17 through 9.30.18



FROM L TO R: Sara Ward DIRECTOR OF DEVELOPMENT

DIRECTOR OF DEVELOPM AND DONOR SERVICES Laura Hansen

ACCOUNTANT

Chip Hansen PRESIDENT

Maureen Radke PROGRAM OFFICER

Mishelle Shooks PROGRAM OFFICER This team has the future in mind at every opportunity, looking for new ways to serve, creating opportunities to grow, and finding the best ways to move our community and mission forward.



#### FRONT ROW L TO R:

Evelyn Howell, Jack Poindexter, Tami Vincent, Michelle Cortright, Perry Irish Hodgson, Josette Lory

**BACK ROW L TO R:** Bill Aten, Scott Diller, Lori Meeder, Pete Plastrik, Fred Malpass, Don Jess, Carol Burton

NOT PICTURED: John Doskoch, Bob Hoffman

# **PILOTING THE FUTURE** BOARD OF TRUSTEES

A stewards of this great community resource, the Board of Trustees makes the decisions that guide the Community Foundation into the future. Looking at the big picture, these community members keep the Community Foundation moving forward, covering new ground, and preparing for amazing things to come.

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### **BALANCE SHEET**

#### January 1, 2017 - December 31, 2017

CURRENT ASSETS	2017	2016
Cash Investments Pledges receivable Prepaids	4,435,922 35,589,264 127,975 <u>3,005</u>	4,468,597 30,260,935 85,950 <u>6,927</u>
Total current assets	40,156,166	34,822,409
<b>PROPERTY AND EQUIPMENT</b> Land Building Office furniture and equipment Less accumulated depreciation	25,000 439,190 103,710 (118,276)	69,585 439,190 97,563 _(98,821)
Total property and equipment	449,624	507,517
Total assets	40,605,790	35,329,926
<b>CURRENT LIABILITIES</b> Grants payable Other liabilities Special project liability Funds held on behalf of agencies	433,522 28,640 330,301 <u>2,072,150</u>	656,194 23,349 378,909 <u>1,843,084</u>
Total current liabilities	2,864,613	2,901,536
FUND BALANCE Fund balances	<u>37,741,177</u>	<u>32,428,390</u>
Total liabilities and fund balance	40,605,790	35,329,926





### STATEMENT OF ACTIVITIES

January 1, 2017 - December 31, 2017

REVENUE AND OTHER SUPPORT	2017	2016
Contributions Investment income Realized and unrealized gains Other income	2,642,116 1,338,261 4,410,484 15,191	6,429,029 661,789 1,172,093 2,400
Total revenue and other support	8,406,052	8,220,311
<b>EXPENSES</b> Grants and scholarships Operating	2,502,164 591,101	2,075,390 540,699
Total expenses	3,093,265	2,616,089
Revenue less expenses	5,312,787	<u>5,604,222</u>
Fund balance, January 1	32,428,390	26,824,168
Fund balance, December 30	37,741,177	32,428,390

# NET ASSETS



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# WHO WE ARE

The Charlevoix County Community Foundation is a charitable organization that's dedicated to improving and enriching life for all who live in our area. Founded by a group of local citizens in 1992, the organization has grown to be a valuable resource for our county, distributing more than \$25 million in grants over the past 26 years.

## MISSION

To enhance the quality of life for all citizens of Charlevoix County, now and for generations to come.

## VISION

To be the trustworthy resource for philanthropy by building permanent endowment, addressing needs through grantmaking, and providing leadership resources to serve our community. For good. For ever.

## **CORE VALUES**

**INTEGRITY:** We will act ethically in every relationship.

**STEWARDSHIP:** We will support and preserve donor intent across generations.

**EXCELLENCE:** We will meet or exceed expectations in all we do.

**RESPECT:** We will honor the dignity and worth of all.

**LEADERSHIP:** We will act as a catalyst and collaborate with others to build a better tomorrow.

WHAT WE DO

With long-term experience in grantmaking and developing relationships with nonprofit organizations, we understand how to support and cultivate growth in the communities around us. Each year our grants encourage environmental stewardship, the arts, economic growth, health and wellness, youth initiatives, recreation, education, and more.



